


**OFFICER DELEGATION SCHEME
RECORD OF OPERATIONAL DECISION**



TO BE UPLOADED TO THE INTERNET BY DEMOCRATIC SERVICES

Date: 8 th April 2020	Ref No: 2040	
Type of Operational Decision:		
Executive Decision <input checked="" type="checkbox"/>	Council Decision <input type="checkbox"/>	
Status:		
Title/Subject matter: Heathlands Rapid Hospital Discharge Beds Proposal		
Budget/Strategy/Policy/Compliance – Is the decision:		
(i) within an Approved Budget	<input type="checkbox"/>	
(ii) in accordance with Council Policy	<input type="checkbox"/>	
Equality Impact Assessment [Does this decision change policy, procedure or working practice or negatively impact on a group of people? If yes – complete EIA and summarise issues identified and recommendations – forward EIA to Corporate HR]		
Details of Operational Decision Taken <i>[with reasons]:</i> Permission to commission 19 Rapid Hospital Discharge Nursing Beds at Heathlands:		
Decision taken by:	Signature:	Date:
Joint Chief Finance Officer (CCG & LA)		
Interim Executive Director - Communities & Wellbeing		10 April 2020
Head of Workforce – Communities & Wellbeing		
Members Consulted <i>[see note 1 below]</i>		

Cabinet Member/Chair		
Lead Member		10 April 2020
Opposition Spokesperson		

Notes

1. It is not generally a requirement to consult with any Members on Operational Decisions but where a Chief Officer considers it necessary to consult with the appropriate Cabinet Member and/or Lead Member, they must sign the form so as to confirm that they have been consulted and that they agree with the proposed action. The signature of the Opposition Spokesperson should be obtained to confirm that he/she has been consulted.
2. **This form must not be used for urgent decisions.**

Introduction

On Thursday 19th March the Department of Health and Social Care implemented guidance on discharging patients from hospital ¹

The hospital discharge service requirements provide actions that must be taken immediately to enhance discharge arrangements and the provision of community support.

Taking this action is expected to release 15,000 hospital beds nationally.

This action will help deliver hospital beds that can be used for patients infected with the coronavirus but does mean the remaining hospital beds will be far fewer than normal and as result patients will need to leave much sooner than normal.

All health and care systems have been asked to deliver rapid discharge protocols and commission capacity in the care sector so that their recover can continue in the community rather than the hospital

The short term service people receive is not means tested, will be funded wholly by NHS and the person will not be charged.

This proposal sees 19 nursing beds delivered for this purpose in Heathlands in Bury Council for at least the next 16 weeks starting April 1st 2020.

Background

There have been 19 D2A beds at Heathlands for over a year now funded from the System Resilience Grant of £625,000 with the short fall made up for the last financial year from council reserves. This was to maintain the provision until the planned restructure of intermediate care beds was implemented and these beds were removed contributing £625,000 to the required £2m saving and avoiding the need to again use limited council reserves.

This restructure has been paused due to the pandemic and therefore the savings have not delivered on time and as planned but as we now enter a new financial year we must not forget that core funding for these beds has now ended.

¹ <https://www.england.nhs.uk/coronavirus/publication/covid-19-hospital-discharge-service-requirements/>

Proposal

In order to respond to the Department of Health and Social Care's hospital discharge guidance and ensure we are able to discharge a greater number of people from hospital far faster than normal it is necessary for this provision to continue during this pandemic crisis.

Beds available: 19 nursing beds

Price per bed for nursing care: £850.00 per week.

Price per bed for medical cover: £28.77 per week

Price per bed for therapy and social work support £55.40 per week

Type of bed: Nursing (CQC registration: Accommodation with Personal Care)

Implementation Plan:

Beds available from 1st April 2020

Assessment:

Trusted Assessor model will be used to determine which patients may be suitable for discharge to Heathland.

Service Offer:

Customers will receive all accommodation and meals during their stay. They will receive any support needed with personal care, medication, mobility, socialisation and stimulation and nursing care. The staff team will also support them to rebuild any skills or confidence that they may have lost during their stay in hospital, ready for their return home. They will be monitored and assessed on an ongoing basis to establish their levels of progress and their readiness to return home.

People who are admitted should be advised that they will not be allowed non-essential visitors (i.e. only medical professionals) and that alternative means of communication e.g. phone calls, skype, Facetime will be facilitated.

Integrated Offer:

Social Workers, nurses and therapists will work in partnership to review and assess each customer and to plan and enable moves on from Heathlands as soon as each person is assessed as ready for their next step. This will ensure the continued turnover of customers to enable hospital discharges to continue.

Funding

The cost of this scheme will be £283,987.63 for 16 weeks

Heathlands Rapid Hospital Discharge Beds - Costing Proposal				
Description	Cost Per Week (£)	No of Beds	Total Weeks Required	Grand Total
Nursing care bed	850	19	16	258,400
Medical cover per bed	28.77	19	16	8,746
Therapy and social work support per bed	55.4	19	16	16,842
Total Cost				283,988

It is proposed that all these roles will initially be funded from some of the £5 billion Covid 19 relief fund announced by the Chancellor in the March 2020 budget of which the following will be received by Local authorities and Clinical Commissioning Groups (CCGs)

- £1.3bn to be held by CCGs to pay for Enhancing the NHS discharge process (Bury CCG allocation TBC)

However the above funding streams aren't likely to be enough to cover all the demands and loss of income that the council will incur as a result Covid 19 pressures.